

Reshoring Readiness Scorecard

Sample Manufacturing Co. (fictional example)

Scored October 5, 2026 · Methodology v1.1-provisional

47 / 100

Moderate case for reshoring

There is meaningful concentration or country exposure in your supply base. Targeted diversification of your largest or highest-risk suppliers is worth evaluating.

HOW THE SCORE IS BUILT

Supplier concentration	42 / 100	How much of your spend sits with a few suppliers (Herfindahl-Hirschman Index). 100 = one supplier; lower = more spread out.
Geopolitical exposure	42 / 100	Spend-weighted risk tier of your suppliers' countries. Higher = more spend in higher-risk countries.
Freight cost trend	64 / 100	Your reported freight cost trend. Higher = freight costs rising faster, strengthening the case for nearer sourcing.
Tariff exposure	48 / 100	Effective duty (base plus additional duties that may apply) on the import values in your Tariff monitor. 100 = 40% or more.

SUPPLIERS SCORED

Supplier	Country	Country risk	Share	Annual spend
Ningbo Precision Castings (single source)	China	Elevated	42%	\$2,016,000
Monterrey Metal Works	Mexico	Moderate	23%	\$1,104,000
Lakeshore Fastener Supply	United States	Low	15%	\$720,000
Hai Phong Electronics	Vietnam	Moderate	12%	\$576,000
Ontario Plastics	Canada	Low	8%	\$384,000

Declared share of total spend: 100%.

SUGGESTED NEXT STEPS

- Ningbo Precision Castings accounts for 42% of declared spend (about \$2,016,000 a year) and is your only source for at least one part. Qualifying a second source for its parts would reduce your single-supplier risk the most.
- 42% of declared spend (about \$2,016,000 a year) is with suppliers in elevated- or high-risk countries (China). These are the first candidates for nearshoring or a backup source.

NOTES ON THIS SCORE

- Methodology v1.1-provisional: a first-version score built on standard measures — supplier concentration (the Herfindahl-Hirschman Index) and country risk tiers modeled on U.S. export-control country groups — not yet calibrated against real outcomes. Use it to compare options and set priorities, not as a precise benchmark.
- 42% of your listed spend is with suppliers you marked as the only source for at least one part, which raises the concentration score — a second source for those parts lowers it.
- Tariff exposure is included from your Tariff monitor: about 19% effective duty on the import values you entered (base rates plus additional duties that may apply). It's an estimate — confirm with your customs broker.

This scorecard is a monitoring and planning aid based on the suppliers you have declared, not a validated industry benchmark or legal/compliance advice. See Meridian's Terms of Service.